



ontario
chamber of
commerce

Ontario Chamber of Commerce

IMPACT REPORT 2025

**From Uncertainty
to Resilience**

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Impact at a Glance

146

GOVERNMENT
ENGAGEMENTS

34

ADVOCACY
WINS

25

POLICY COUNCIL
MEETINGS HELD

121

SME TRAINING
COURSES

675

STUDENT WORK
PLACEMENTS FUNDED

59

EVENTS
HOSTED

2,726

MEDIA
STORIES

10%

NET MEMBER
GROWTH

89%

MEMBER
SATISFACTION

About the Ontario Chamber of Commerce

The OCC is the indispensable partner of business and Canada’s largest, most influential provincial chamber. It is an independent, non-profit advocacy and member services organization representing a diverse network of 60,000 members.

Purpose

To bring inclusive and sustainable prosperity to Ontario’s businesses, workers, and communities.

Mission

To convene, mobilize, and empower business and local chambers to lead positive change – something no one can achieve alone.

Vision

To be the indispensable partner of business, successfully advocating for businesses of all sizes, all sectors, and in all communities.

Our Core Values

Non-Partisanship

We approach every issue and decision without bias towards any political group, ensuring our actions are based on objective evidence and support the best interests of our members and greater economy.

Integrity

Our commitment to honesty and ethical conduct drives our interactions, decisions, and operations, fostering a culture of trust, transparency, and accountability.

Service Excellence

We consistently strive to exceed expectations, providing outstanding value, support and solutions to our members and stakeholders, enhancing their engagement and experiences.

Entrepreneurship

Embracing innovation and creativity, we proactively seek new opportunities, adapt to changing landscapes, and champion bold ideas to drive growth and progress.

Inclusion

We embrace diversity in all forms, ensuring that all voices are heard, respected, and valued, creating an environment of belonging, collaboration, equity, and mutual understanding.

Message from the Chair of the Board

It has been an honour to serve as Chair at the OCC over the past year, and to meet and work with a dedicated Board, a passionate team, and a network of inspiring members across our province.

When I started my term, during our Annual General Meeting, we gathered in Windsor, the site of the Gordie Howe Bridge. That bridge that has been in the news a lot since then. For me, at the beginning of my term, it stood as a powerful symbol of enduring partnership and friendship between Canada and the U.S. The bridge isn't just an infrastructure project. It is a long-term commitment for connectivity, for resilience, and for shared prosperity.

The landscape, however, has shifted since then. Our government has pursued a strategy to diversify trade across the Indo-Pacific region, deepen ties with Europe, and position Canadian businesses with new global corridors. And the OCC has been at the forefront of all of it.

At the Ontario Chamber, we have unique responsibility. We are more than just advocates. We are conveners. And we are helping to bridge sectors, regions, and perspectives at a time when businesses are navigating an extremely complex environment. So, the question isn't how do we respond to change, but how do we shape it?

As I prepare to pass the torch, I'm confident in the future of the organization under the leadership of our President and CEO Daniel Tisch and in-coming Chair Marilyn Horrick, Senior Vice-President, Market Growth, Brand Expansion and Partner Relations Outside Quebec, Desjardins.

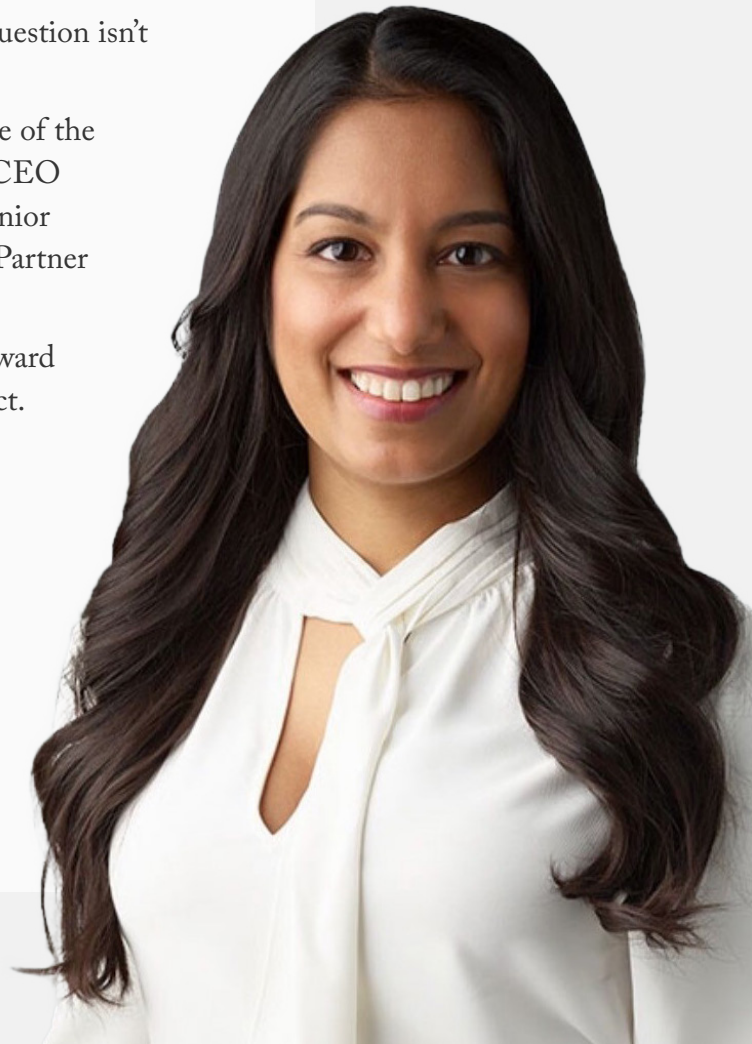
Thank you once again for the chance to serve. I look forward to following and supporting the OCC's continued impact.

Sincerely,

Aliya Ramji

Partner,

McCarthy Tétrault LLP, Toronto



Message from the President & CEO

2025 was a defining year for Ontario and Canada – and for Ontario businesses.

It was a year of historic economic threats from trade wars and geopolitical turmoil, consequential federal and provincial elections, new government agendas and tumultuous technological change.

Ontario businesses showed remarkable resilience, and the Ontario Chamber of Commerce showed the unique value of the mission newly articulated in our [2025-28 Strategic Plan](#): to convene, mobilize and empower businesses and local chambers to lead positive change.

While this report is heavy on numbers to demonstrate our impact – such as 140 formal government engagements leading to 34 advocacy wins – the moments of impact I’ll remember most are more subjective:

- Bringing our Ontario Business and Trade Leadership Coalition together to meet the Premier to inform his visit with the other premiers to Washington, D.C.
- The Premier and Minister of Economic Development, Job Creation and Trade hailing the OCC’s leadership in helping achieve a national breakthrough to bring down **barriers to interprovincial trade and labour mobility** through our “Chambers of the Federation” initiative.
- The Minister of Finance mentioning the Ontario Chamber network’s advocacy in his Budget speech as he announced **a 30% cut to the small business tax rate**, and also in announcing **a long-term investment in post-secondary education funding**.
- **Expanding our advocacy in the federal sphere**, with direct engagements with the Prime Minister and the ministers of industry, foreign affairs and internal trade, and a long list of Ontario MPs.
- Accepting the baton from Australia as the host of the **2027 World Chambers Congress**, when Ontario will welcome the global chamber community.
- Leading our first **CUSMA advocacy mission** to Washington, D.C., where we met with Canada’s Ambassador, U.S. State Department officials, Republican and Democratic congressional advisors, the U.S. Chamber of Commerce and some of America’s largest businesses.

These are just a few moments – successes that would have never happened without support and co-creation between our team, members, partners and board of directors.

The OCC's thought leadership remained as compelling as ever, with landmark reports on key economic challenges and opportunities such as **mining, AI skills, mental health, Indigenous economic reconciliation, and arts, culture and tourism**. As we enhance the breadth and depth of our policy councils, we open new doors for OCC advocacy and influence.

Ontario small- and mid-sized businesses continue to tell us they get tremendous value from our SME programs. We introduced and expanded programs such as **Skills Bridge** and **Seeding Digital Skills**, training nearly 1,500 businesses in the past year.

We also welcomed record turnouts at flagship events such as the **Ontario Economic Summit** and **Advocacy Day at Queen's Park**, where OCC members were able to engage with senior government decision-makers on the needs of business.

If 2025 taught us anything, it's that uncertainty creates opportunities for leadership. With strong strategic and financial foundations, a committed and growing team, and the support and challenge from our members and board, I'm confident that the Ontario Chamber will continue to grow its influence, deepen its impact, and both anticipate and respond to the needs of Ontario businesses.

With appreciation,



Daniel Tisch

*President & CEO,
Ontario Chamber of Commerce*



Board of Directors

Aliya Ramji (Chair)

*Partner, McCarthy Tétrault LLP,
Toronto*

Marilyn Horrick (Chair Elect)

*Senior Vice-President, Market
Growth, Brand Expansion and
Partner Relations Outside Quebec,
Desjardins*

Teri French (Vice Chair)

*Executive Vice-President,
Operations and Customer
Experience, Hydro One*

Farah Jivraj (Vice Chair)

*Head, Market Access, Policy
and Stakeholder Relations,
Biogen Canada*

Jennifer Smith (Vice Chair)

*Executive Vice-President, Corporate
and Chief People Officer, Burlington
Enterprises Corporation*

Luigi Ciciretto (Honorary Treasurer)

*Partner, Assurance & Accounting,
BDO Canada LLP*

Vasudha Seth (Past Chair)

*Vice-President, Strategy,
ArcelorMittal Dofasco*

Daniel Tisch (CEO and Board Secretary)

*President and CEO,
Ontario Chamber of Commerce*

Paul Bisanti

President, Byzantine Homes Inc.

Tabatha Bull

*President and CEO, Canadian
Council for Aboriginal Business*

Rhonda Choja

*Associate Vice-President,
Canada Life*

Jamie Doolittle

*Regional Head, Business Banking
BMO*

Ryan Dunn

*VP Government Affairs, Rogers
Communications*

Brian Gill

*Chief Technology Officer,
University Pension Plan*

Tammy Giroux

*Manager, Government Relations,
General Motors Canada*

Christine Guyot

*Director, Corporate Affairs,
Microsoft Canada*

Andre Leite

*Vice-President, Ontario Operations,
Agnico Eagle Mines Limited*

Jesslyn Maurier

Partner, Bennett Jones LLP

Carrie McEachran

*Chief Executive Officer, Sarnia-
Lambton Chamber of Commerce*

Sherry McNeil

*President and Chief
Executive Officer,
Canadian Franchise Association*

Chamirai Charles Nyabeze

*Vice-President, Centre for Excellence
in Mining Innovation and Network
Director, Mining Innovation
Commercialization Accelerator*

Jeanette Patell

*Director, Government Affairs and
Public Policy, Google Canada*

Jill Raycroft

*Chief Executive Officer,
Belleville Chamber of Commerce*

Relay Tangie

*Director, Finance, National
Aboriginal Capital Corporation
Association*

Our 2025-2028 Strategic Plan

The 2025-2028 Strategic Plan guides the OCC's efforts and ensures we are well-positioned to be the indispensable partner of business across Ontario.

Our strategy recognizes the unique economic and political context we operate in – in Canada and abroad – as we seek to bring inclusive and sustainable prosperity for all of Ontario's businesses, workers and communities.

The OCC leadership team has developed this plan based on the thoughtful perspectives of our members, our chambers, our board, our team and our communities

Following the strategic plan, the OCC will deliver on four imperatives:

Lead with impact through public policy, advocacy and mobilization

Maximize our value for chambers, corporate members and small and medium-sized enterprises (SMEs)

Leverage the Ontario Chamber brand through compelling differentiation

Elevate organizational capacity to empower people, growth and performance

Leading with **Impact**

We will lead with impact through public policy, advocacy and mobilization. This means we will leverage the reach and influence of our network to achieve meaningful results for Ontario's businesses.



Provincial and Federal Advocacy

The OCC engaged with elected and non-elected officials at both provincial and federal orders of government in 2025, embedding our network in government decision-making processes and ensuring members' priorities influenced key policies. These actions resulted in significant advocacy wins on productivity, innovation, infrastructure, housing, and trade, including historic Ontario legislation removing interprovincial trade barriers, boosting labour mobility and competitiveness.

146

**GOVERNMENT
ENGAGEMENTS**

34

**ADVOCACY
WINS**



Budget Submissions

In 2025, the OCC's provincial and federal budget submissions played a crucial role in advancing Ontario business priorities during economic uncertainty.

At the provincial level, OCC influence led to significant wins, including support for competitiveness, workforce development, investment, and productivity. These results reflected a broader agenda to reduce growth barriers and drive innovation and infrastructure improvements.

Federally, submissions targeted productivity, infrastructure, and talent, resulting in investments in innovation, skills, and advanced industries. The OCC's evidence-based recommendations ensured government measures aligned with business needs, strengthening Ontario's competitiveness.

225

RECOMMENDATIONS SUBMITTED

Recommendation Letters to Ministers

The OCC addressed strategic letters to premiers, ministers, federal leaders, and international partners aimed at directly advancing member priorities during pivotal periods. These letters resulted in improved budgets, trade conditions, and government action on key issues, enhancing competitiveness and prosperity for Ontario businesses.

35

RECOMMENDATION LETTERS TO MINISTERS

Advocacy Day at Queen's Park

Advocacy Day at Queen's Park provided leaders from local chambers and corporate members with direct access to key policymakers shaping Ontario's economy. In doing so, it generated dialogue, strengthened business-government relations, and further aligned local and provincial efforts. These actions drove progress on issues vital to our members.

162

PARTICIPATING CHAMBER & CORPORATE LEADERS

Chambers of the Federation

Initiated by the OCC in 2025, Chambers of the Federation brought together all of Canada's provincial chambers to create a unified, collective interprovincial voice on challenges such as competitiveness, internal trade, and economic resilience. As the inaugural Federation Chair, the OCC facilitated meetings with Ontario Premier Doug Ford, Nova Scotia Premier Tim Houston and senior policymakers, helping to unlock action on interprovincial trade barriers, market access and labour mobility.

10

PROVINCES REPRESENTED

Ontario Business Advisory Council

In 2025, the OCC's OBAC events gave members direct access to provincial cabinet ministers and senior political leaders in areas such as trade, red tape, housing, energy and mining, education, and economic development. These sessions convened, mobilized and empowered members to share priorities, amplify their voices, shape policy, and build relationships with key decision-makers.

10

**OBAC MEETINGS WITH
CABINET MINISTERS**

In Conversation with Ontario's Chiefs of Staff

The OCC's annual event with Ontario's Chiefs of Staff provided members with a valuable opportunity to engage directly with the most senior political advisors at Queen's Park. The event facilitated candid, high-value discussions at which members' business priorities were heard, offering insights into policy development and building influential relationships.

142

PARTICIPANTS



Policy Councils & Coalitions

In 2025, the OCC's Policy Councils provided sector-specific thought leadership during a time of economic and geopolitical uncertainty.

These groups convened Ontario businesses to drive policy discussion around trade, infrastructure, health, mining, AI, and workforce development and energy.



Infrastructure Policy Council

The OCC's Infrastructure Policy Council explored the impact of tariffs on infrastructure projects, the importance of expanding transportation networks, and the need for integrated resource planning and streamlined approvals to enable growth.

Recommendations from the council supported historic investments in passenger rail and transportation infrastructure, secured housing-enabling investments, and enhanced Ontario's overall competitiveness.

14

ADVOCACY WINS

Energy Policy Council

The OCC's Energy Policy Council evaluated ways to improve Ontario's energy planning, including regulatory efficiencies, innovation and workforce needs, and the importance of an "all of the above" approach to support current and future requirements as our economy grows. Members also met alongside the Ontario Business and Trade Leadership Coalition with the Minister of Energy and Mines to elevate Ontario's energy priorities.

1

ADVOCACY WIN

Workforce Development Policy Council

The OCC's Workforce Development Policy Council focused on building a resilient, long-term talent pipeline for businesses across Ontario, especially in sectors navigating skills shortages or grappling with technological change.

Notable achievements in 2025 include increased investments in post-secondary institutions, greater support for work-integrated learning, and a commitment to position Canada as a global destination for innovation and advanced skills.

6

ADVOCACY WINS

Health Policy Council

Through dedicated sessions on life sciences and health innovation, improving health infrastructure, an evaluation of interoperable health data, and human health resources, the OCC's Health Policy Council embedded business-driven health policy in Ontario's economic agenda.

These efforts supported investments in primary care and continued focus on our life sciences advantage, including the role of life-saving medical isotope production.

1

ADVOCACY WIN

Mining Policy Council

Amid renewed focus on the economic importance of critical minerals, the OCC's Mining Policy Council explored key barriers to advancing growth across the mining sector, including workforce shortages, regulatory bottlenecks, and northern economic development. The council's work resulted in the publication of Mining 2030: Unearthing Ontario's Potential, a comprehensive report offering a roadmap for government action.

Ontario Business & Trade Leadership Coalition

Formed in response to heightened Canada–U.S. trade tensions, the Ontario Business & Trade Leadership Coalition (OBTLC) brought senior leaders from across Ontario's trade exposed sectors and regions together to provide government with critical advice and perspective. This included engagement with the Premier of Ontario and a Day 1 letter to his government outlining immediate and long-term actions needed in response to U.S. tariffs.

4

ADVOCACY WINS

2

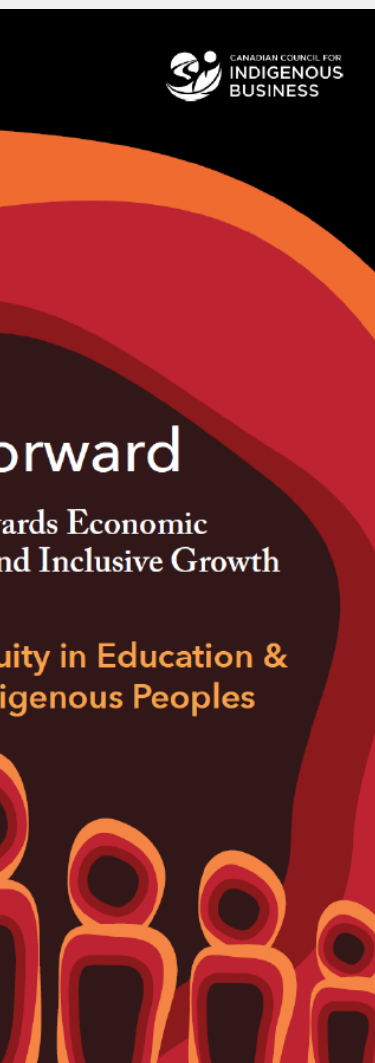
ADVOCACY WINS



Publications

In 2025, the OCC published a series of short-form primers, policy briefs and comprehensive reports to explore opportunities to advance inclusive, sustainable growth for Ontario's businesses, workers, and communities.

12 REPORTS,
PRIMERS & BRIEFS



Ontario Economic Report

The 2025 *Ontario Economic Report* provided timely, evidence-based insights crucial for navigating economic uncertainty.

Built on the OCC's annual business confidence survey and macro-economic data, the report provided key insights into business in communities across the province. Its recommendations provided a clear road map for decision-makers at both federal and provincial levels armed with new mandates and burgeoning trade-focused agendas.

5,415
VIEWS

Ontario's Arts, Culture, and Creative Industries: Strengthening Competitiveness and Communities

The *Ontario's Arts, Culture and Creative Industries* report brought together a range of industry stakeholders to highlight the economic contribution of Ontario's culture sector, the need for it to be viewed as a strategic economic asset, and how it should be prioritized in economic development discussions.

3,666
VIEWS

A Way Forward: Ontario's Path Towards Economic Reconciliation, Equity and Inclusive Growth

A Way Forward is a multi-part report series developed with the Canadian Council for Indigenous Business (CCIB) aimed at supporting businesses in advancing economic reconciliation, equity and inclusive growth. The series reframes reconciliation as an economic imperative, with dedicated chapters on people, finance and capital, procurement, and lands and infrastructure.

2,598
VIEWS

Mining 2030: Unearthing Ontario's Potential

Published in December 2025, the OCC's *Mining 2030* report addresses the challenges and opportunities for Ontario's mining sector. With a focus on workforce development, regulatory efficiencies, economic reconciliation, energy, financial tools, and northern economic development, the report presents a path to positioning mining as a key part of Ontario's economic strategy and long-term prosperity.

1,166
VIEWS

Future-Proofing Ontario: Empowering Businesses with AI Skills

Future-Proofing Ontario: Empowering Business with AI Skills discusses challenges to AI adoption and the resulting risk to Canada's competitiveness. It also explores AI's economic potential and presents scalable initiatives to build an AI-fluent workforce and business ecosystem.

735
VIEWS

Maximizing Our Value

We will maximize our value for chambers, corporate members and small and medium-sized enterprises (SMEs). This means we recognize that businesses and chambers are our organization's heartbeat. Our success depends on their experience, our relationships and the value we create together.



Member Acquisition, Retention & Stewardship

In 2025, the OCC undertook a comprehensive review of its member journey aimed at strengthening our customer-centricity and ability to produce meaningful results for our network. This process has improved our ability to understand our members' needs, focus resources where they matter, and deliver on our brand promise as the indispensable partner of business.

10% NET MEMBER GROWTH

Member Satisfaction Surveys

The OCC member survey received a strong response rate in 2025, providing a clear picture of network priorities and expectations for the year ahead. Insights gathered from the survey help enable continuous improvement and guide organizational decisions, ensuring that OCC advocacy, programs, and services continue to meet the evolving needs of our members.

89% MEMBER SATISFACTION

Community & Events

In 2025, the OCC convened business and government leaders for high-impact engagement during economic uncertainty.

Flagship events such as the Ontario Economic Summit and our Annual General Meeting and Convention amplified member influence and fostered critical connections; while targeted gatherings such as roundtables and town halls enabled candid discussions.

Collectively, these events formed a bridge for advancing inclusive, sustainable prosperity for Ontario's business community.

59 EVENTS



Ontario Economic Summit

The 2025 Ontario Economic Summit provided a premier platform for insights, networking, and advocacy around critical issues like trade, energy, defense, and competitiveness.

Exclusive minister roundtables also offered participants direct input on policy, enhancing their influence and relationships with government.

438

DELEGATES

67

ATTENDEE NET PROMOTER SCORE (NPS)

Annual General Meeting and Convention

Hosted in Windsor, the 2025 Annual General Meeting (AGM) and Convention enabled members to shape the OCC's strategic plan, confirm new board members, and strengthen our response to Canada-U.S. trade issues.

Providing direct involvement in policy and advocacy initiatives, the event strengthened transparency and accountability, ensuring member priorities drive the OCC's agenda and Ontario's economic future.

35

RESOLUTIONS PASSED

Smart Growth Symposium

Co-hosted with the Climate Positive Energy initiative (now the Lawson Climate Institute) at the University of Toronto, the 2025 Smart Growth Symposium showcased Ontario-led innovations in sectors like infrastructure, mobility, agrifood, finance, and emerging technologies.

The event brought together nearly 350 leaders from business, academia, NGOs, and government for high-level talks linking economic growth and sustainability.

220

ORGANIZATIONS REPRESENTED

Ontario Business Achievement Awards (OBAAAs)

The Ontario Business Achievement Awards (OBAAAs) boosted OCC member visibility and recognition across the province in 2025, introducing six new award categories, while showcasing the achievements of both veteran leaders and up-and-coming talent.

200,000
VIEWERS

Chamber Network Town Halls

In 2025, the OCC introduced a redesigned structure for Chamber Network Town Halls to strengthen communication between more than 140 local chambers and ensure member input shaped our response to economic and policy change.

The sessions served as a trusted forum for chambers to elevate regional concerns, offer timely feedback, and directly influence OCC advocacy.

25
TOWN HALLS

Skills & Talent Development

The OCC's skills and talent development programs help businesses by providing relevant skills, expert insights, and support for talent pipelines, helping them build resilient workforces, boost competitiveness, and drive sustainable growth.

1,436 PARTICIPATING ORGANIZATIONS

Skills Bridge

The OCC's Skills Bridge program advanced workforce development in 2025 by prioritizing accessible, practical training tailored to real-time business needs, empowering small businesses to address skills gaps, adapt to technological change, and boost operational capacity.

121

SME TRAINING COURSES

Seeding Digital Skills

Seeding Digital Skills focused on upskilling workers in the agriculture and food processing sectors with new digital skills centered on digital twinning technology. The program helped small businesses and other industry stakeholders embrace the future of smart farming and food, beverage, and manufacturing innovation, while boosting productivity and profitability.

200

LEARNING OPPORTUNITIES FILLED

Talent Opportunities Program

Amid ongoing labour market shifts and labour shortages in key industries, the OCC's Talent Opportunities Program (TOP) provided small- and medium-sized businesses with access to emerging talent via wage-supported student work-integrated-learning (WIL) placements, reducing hiring costs and associated risks, while giving students paid, career-relevant experience needed to bridge the education-employment gap.

\$3.6M

IN FUNDING PROVIDED

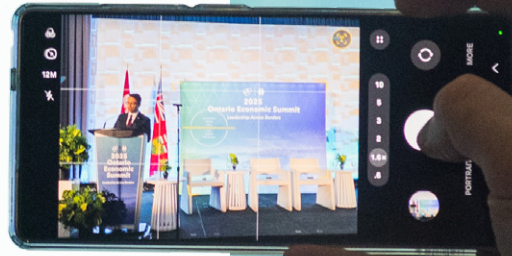
675

STUDENT PLACEMENTS FUNDED



Leveraging **Our Brand**

We will leverage the Ontario Chamber brand through compelling differentiation. This means we play a uniquely valuable role as a thought leader and mobilizer of Ontario businesses of all sizes, in all sectors, and in all regions.



Small Business Week

Small Business Week 2025 called on business and government to go *Beyond Your Usual* to address current economic uncertainty. The campaign highlighted success stories, while delivering resources and advice aimed at helping small businesses become more resilient, productive and competitive.

7.1%
SOCIAL MEDIA ENGAGEMENT RATE

Social Media

At a time of economic uncertainty, the OCC leveraged its social media channels to strengthen the reach and influence of our members through timely, relevant, and engaging content. In doing so, we amplified the impact of our advocacy and helped translate complex issues into accessible, actionable insights for Ontario businesses.

33,337
FOLLOWERS

Media Relations

The OCC significantly increased its media presence in 2025 during a period of great trade and economic disruption. In doing so, it expanded the reach of its advocacy and ensured the interests of Ontario businesses remained at the forefront of public and political discourse on key issues such as trade, labour, and competitiveness.

2,726
MEDIA STORIES

Webinars

In 2025, OCC webinars provided businesses with practical guidance to address real-world challenges in an evolving economic and social landscape. These sessions helped organizations improve workplace health, wellness, and accessibility; equity, diversity, and inclusion (EDI); AI skills and responsible adoption; and more.

475
PARTICIPATING ORGANIZATIONS

Elevating **Organizational Capacity**

We will elevate organizational capacity to empower people, growth and performance. This means we know empowered employees are central to a healthy, resilient and high-performing organizational culture — and to retaining talent for the long term.



Supporting a High-Performing Team

In 2025, the OCC continued to build a resilient, high-performing team focused on meeting member needs and advancing Ontario’s economic competitiveness. Investments in new senior and specialized hires expanded expertise, enabling more effective advocacy, swift responses, and tailored support for our members.

96% FULL-TIME EMPLOYEE RETENTION

Building Capacity Through Technology

The adoption of new technology played a vital role in enhancing the OCC’s operational capacity in 2025, improving delivery efficiency, strengthening data quality, collaboration, and execution across policy, programs, events, business development, and more. The strategic use of social media and other digital tools also broadened our advocacy reach and made complex policy issues accessible, ensuring lasting impact.



Our Partners



Accredited Chambers



Source: [Chamber of Commerce Executives of Canada \(CCEC\)](#)

Thank You to Our Chamber Network

We would also like to recognize the nearly 140 local chambers which make up the Ontario Chamber Network:

Bracebridge Chamber of Commerce
Bradford Board of Trade
Brampton Board of Trade
Brock Board of Trade
Brockville and District Chamber of Commerce
Burlington Chamber of Commerce
Caledon Chamber of Commerce
Caledonia Regional Chamber of Commerce
Cambridge Chamber of Commerce
Carleton Place and District Chamber of Commerce
Central York Chamber of Commerce
Centre Wellington Chamber of Commerce
Chamber of Commerce Brantford-Brant
Chatham-Kent Chamber of Commerce
Clarington Board of Trade
Clearview Chamber of Commerce
Cochrane Board of Trade
Cookstown & District Chamber of Commerce
Cornwall and Area Chamber of Commerce
Delhi & District Chamber of Commerce
Dryden & District Chamber of Commerce
Dufferin Board of Trade
Erin Chamber of Commerce
Fenelon Falls & District Chamber of Commerce
Flamborough Chamber of Commerce
Fort Frances Chamber of Commerce
Georgina Chamber of Commerce
Geraldton District Chamber of Commerce
Grand Bend & Area Chamber of Commerce
Gravenhurst Chamber of Commerce
Greater Barrie Chamber of Commerce
Greater Fort Erie Chamber of Commerce
Greater Kingston Chamber of Commerce
Greater Kitchener Waterloo Chamber of Commerce
Greater Niagara Chamber of Commerce
Greater Oshawa Chamber of Commerce
Greater Sudbury Chamber of Commerce
Grimsby & District Chamber of Commerce
Guelph Chamber of Commerce
Hagersville & District Chamber of Commerce
Haliburton Highlands Chamber of Commerce
Halton Hills Chamber of Commerce
Hamilton Chamber of Commerce
Hanover Chamber of Commerce
Harrow & Colchester South Chamber of Commerce
Huron Chamber of Commerce
Ingersoll District Chamber of Commerce
Iroquois Falls Chamber of Commerce
Kenora & District Chamber of Commerce
King Chamber of Commerce
Leamington District Chamber of Commerce
Lennox & Addington Chamber of Commerce
Lincoln Chamber of Commerce
Lindsay & District Chamber of Commerce
London Chamber of Commerce
Markham Board of Trade
Merrickville-Wolford and District Chamber of Commerce
Mildmay & District Chamber of Commerce
Milton Chamber of Commerce
Mississauga Board of Trade
Mount Forest District Chamber of Commerce
Muskoka Lakes Chamber of Commerce
Niagara Board of Trade & Commerce
Niagara Falls Chamber of Commerce
Niagara-on-the-Lake Chamber of Commerce
North Bay & District Chamber of Commerce
North Dundas Chamber of Commerce
North Durham Chamber Of Commerce
North Grenville Chamber of Commerce
Northern Corridor Chamber of Commerce
Northumberland Central Chamber of Commerce
Oakville Chamber of Commerce
Quinte West Chamber of Commerce
Ramara Chamber of Commerce
Richmond Hill Board of Trade
Sauble Beach Chamber of Commerce
Sault Ste. Marie Chamber of Commerce
Simcoe & District Chamber of Commerce
South Grey Chamber of Commerce
Tavistock Chamber of Commerce
Thunder Bay Chamber of Commerce
Tobermory and the Northern Bruce Peninsula Chamber of Commerce
Township of Norwich Chamber of Commerce
Trent Hills Chamber of Commerce
Vaughan Chamber of Commerce
Whitby Chamber of Commerce
Windsor-Essex Regional Chamber of Commerce
Woodstock Chamber of Commerce
Mapleton Chamber of Commerce
Central & North Hastings Chamber of Commerce
Ontario Chamber of Commerce
Ottawa Board of Trade
Owen Sound & District Chamber of Commerce
Paris and District Chamber of Commerce
Parry Sound Area Chamber of Commerce
Perth & District Chamber of Commerce
Peterborough + Kawarthas Chamber of Commerce
Port Colborne - Wainfleet Chamber of Commerce
Port Hope & District Chamber of Commerce
Port Sydney/Utterson & Area Chamber of Commerce
Prince Edward County Chamber of Commerce
Sarnia Lambton Chamber of Commerce
Saugeen Shores Chamber of Commerce
Smiths Falls & District Chamber of Commerce
South Dundas Chamber of Commerce
South Grenville Chamber of Commerce
South Stormont Chamber of Commerce
St. Thomas & District Chamber of Commerce
Stoney Creek Chamber of Commerce
Stratford & District Chamber of Commerce
Strathroy & District Chamber of Commerce
Sudbury East Chamber of Commerce
Temiskaming Shores & Area Chamber of Commerce
Tilbury Chamber of Commerce
Tillsonburg District Chamber of Commerce
Timmins Chamber of Commerce
Toronto Region Board of Trade
Tottenham & Beeton District Chamber of Commerce Inc.
Upper Ottawa Valley Chamber of Commerce
Wasaga Beach Chamber of Commerce
Welland/Pelham Chamber of Commerce
1000 Islands Gananoque Chamber of Commerce
Ajax-Pickering Board of Trade
Almagnuin Highlands Chamber of Commerce
Amherstburg Chamber of Commerce
Angus & Area Chamber of Commerce
Arthur & District Chamber of Commerce
Aurora Chamber of Commerce
Aylmer & Area Chamber of Commerce
Belleville Chamber of Commerce
Black River-Matheson Chamber of Commerce
Greater Stouffville Chamber of Commerce
Warton & District Chamber of Commerce
Kincardine & District Chamber of Commerce
Lyndhurst, Seeley's Bay and District Chamber of Commerce.
Orillia & District Chamber of Commerce
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